

# Where we operate

Our operations are organized into four geographic regions.

## USA



## Greece and Western Europe



## Southeastern Europe



## Eastern Mediterranean



USA	Greece and Western Europe	Southeastern Europe	Eastern Mediterranean
<b>Turnover</b> €794 m 53%	<b>Turnover</b> €261 m 17%	<b>Turnover</b> €204 m 14%	<b>Turnover</b> €249 m 16%
<b>EBITDA</b> €145 m 52%	<b>EBITDA</b> €36 m 13%	<b>EBITDA</b> €56 m 20%	<b>EBITDA</b> €41 m 15%
<b>Assets</b> €1,159 m 42%	<b>Assets</b> €667 m 23%	<b>Assets</b> €489 m 18%	<b>Assets</b> €475 m 17%
<b>Employees</b> 2,049 (As at 31.12.16)	<b>Employees</b> 1,185 (As at 31.12.16)	<b>Employees</b> 1,282 (As at 31.12.16)	<b>Employees</b> 966 (As at 31.12.16)
<b>Principal products/activities</b> 	<b>Principal products/activities</b> 	<b>Principal products/activities</b> 	<b>Principal products/activities</b> 
2 Cement plants	3 Cement plants	5 Cement plants	3 Cement plants
6 Quarries	26 Quarries	17 Quarries	16 Quarries
84 Ready-mix plants	27 Ready-mix plants	8 Ready-mix plants	6 Ready-mix plants
15 Distribution terminals	7 Distribution terminals	1 Distribution terminal	2 Distribution terminals
9 Concrete block plants	1 Grinding plant	1 Processed engineered fuel facility	2 Grinding plants
8 Fly ash processing plants	1 Dry mortar plant		1 Processed engineered fuel facility

**Principal products/activities key:**

Cement
 Ready-mix concrete
 Aggregates
 Dry mortars
 Building blocks
 Fly ash
 Waste management and alternative fuels

## Expansion into Brazil

In September 2016, we expanded our geographical footprint into a new region with the acquisition of an equity stake in Companhia Industrial de Cimento Apodi, a Brazilian cement manufacturer with a production capacity of more than 2 million tons of cement per year.